



## Equality through the Lens of Human Capital Management

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136 companies

22 countries

47 industries

## **Principles for Human Capital Reporting**

- 1. Use existing data to engage with DEI efforts
- 2. Anonymized and aggregated data protects employees and provides a meaningful narrative
- 3. Don't fear an unflattering first report; honesty signals seriousness about improvement
- 4. Stakeholders know if you're cherry-picking





## What impact-related initiatives does your organization ordinarily assess and/or report on?

Talent attraction/ development/retention (93%) Rights and opportunities for minority employees (77%)

Fair employment/labor issues/fair compensation (87%)

Disability inclusion (74%)

Safety/incident-free operations (86%)

**Economic inclusion (63%)** 





## **Possible Internal Next Steps**

- 1. Form an action plan with key stakeholders such as human capital or ESG working groups
- 2. Engage board and senior leadership
- 3. Establish what data you currently have, and what data you would *like* to gather, to craft your narrative

